



# GRI content index

DKV Mobility Group

# Sustainability Report 2023

Statement of use: DKV MOBILITY GROUP SE has reported in accordance with the GRI Standards for the period 01.01. - 31.12.2023.

GRI 1 used: GRI 1: Foundation 2021

GRI Sector Standard(s): No existing GRI Sector Standard(s) currently applicable

YOU DRIVE,  
WE CARE.



GRI STANDARD/ OTHER SOURCE	DISCLOSURE	LOCATION	ADDITIONAL INFORMATION	OMISSION		
				REQUIREMENT(S) OMITTED	REASON	EXPLANATION
<b>General disclosures</b>						
<b>GRI 2: General Disclosures 2021</b>	2-1 Organizational details	About this report (p. 4) DKV Mobility at a glance (p. 5) Stakeholders engagement and materiality (p. 11 f)				
	2-2 Entities included in the organization's sustainability reporting	About this report (p. 4) DKV Mobility at a glance (p. 5) ESG performance data (p. 50 ff) ESG accounting principles (p. 54 ff)	Unless otherwise stated, the Sustainability Report 2023 includes information and consolidated figures from DKV MOBILITY GROUP SE. Any exceptions to this reporting principle or limitations to reporting methodologies are indicated accordingly in the sections "ESG performance data" and "ESG accounting principles".			
	2-3 Reporting period, frequency and contact point	About this report (p. 4) Contact details (p. 66)	The reporting cycle is annual.			
	2-4 Restatements of information	About this report (p. 4) Sustainable business operations (p. 17 ff) ESG accounting principles // 01 Environmental performance (p. 54 ff) ESG accounting principles // 02 Social performance (p. 57 f) ESG accounting principles // 03 Governance performance (p. 59 ff)				
	2-5 External assurance	About this report (p. 4) Limited assurance statement (p. 64 f)				
	2-6 Activities, value chain and other business relationships	DKV Mobility at a glance (p. 5) Environment (p. 16 ff) Social (p. 31 ff) Governance (p. 42 ff)				
	2-7 Employees	DKV Mobility at a glance (p. 5) ESG performance data // Social (Human Resources) (p. 51 f) ESG accounting principles // 02 Social Performance (p. 57 f)		2-7 a., b.	Information unavailable/incomplete	No break down by region, as this information is not fully available.
	2-8 Workers who are not employees		At DKV Mobility a significant portion of the organization's activities are performed by workers who are employees. Workers who are not employees include for example supervised temporary staff. The company is not subject to seasonal variations.		Information unavailable/incomplete	Workers who are not employees (for example supervised temporary staff) are not logged in our employee data base.
	2-9 Governance structure and composition	ESG strategy and governance (p. 10)	The Administrative Board supervises the DKV Mobility Group, overseeing and monitoring its activities. The Administrative Board consists of eight members: Jan Fischer (Chairman), Martin Kraus, Nicole Fischer, Anke Groth, Rainer Kröll, Dr. Alexander Dibelius, Dr. Daniel Pindur and Stefan Moosmann.	2-9 c.	Information unavailable/incomplete	No additional description of the composition of the highest governance body and its committees as this information is not comprehensively collected on this matter.
	2-10 Nomination and selection of the highest governance body		DKV MOBILITY GROUP SE is a privately-owned company. The company is managed by the Administrative Board, which determines the basic guidelines of its activities and monitors their implementation. It consists of eight members - seven represent the shareholders and one member, who is independent, is also the Chairperson of the Audit Committee. Diversity, as well as skills and abilities required and useful in effectively enacting the responsibilities of a position are taken into consideration during the selection process.			
	2-11 Chair of the highest governance body		Jan Fischer is Chairman of the Administrative Board. Further information can be found on DKV Mobility's website: <a href="https://www.dkv-mobility-group.com/en/company/">https://www.dkv-mobility-group.com/en/company/</a>			
	2-12 Role of the highest governance body in overseeing the management of impacts	ESG strategy and governance (p. 10)	The effectiveness review with the Administrative Board takes place on a continuous matter throughout the year with irregular touchpoints.			

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<b>General disclosures</b>						
<b>GRI 2: General Disclosures 2021</b>	2-13 Delegation of responsibility for managing impacts	ESG strategy and governance (p. 10)	The effectiveness review with the Administrative Board takes place on a continuous matter throughout the year with irregular touchpoints.			
	2-14 Role of the highest governance body in sustainability reporting	ESG strategy and governance (p. 10)	Governance of ESG originates in the Administrative Board, which determines guidelines of the overall ESG direction and supervises the progress. DKV MOBILITY GROUP SE is a privately-owned company - responsible for reviewing and approving the reported information, including DKV Mobility's material topics, is the Management Board.			
	2-15 Conflicts of interest		Conflicts of interest cannot always be ruled out. Related-party transactions for example are in the responsibility of the Administrative Board. In the event of a conflict of interest, the Administrative Board members take protective measures, for example abstentions from voting.	2-15 b, i-iv	Confidentiality constraints	Our current policies classify this information as confidential and, therefore, we cannot disclose for the time being.
	2-16 Communication of critical concerns	ESG strategy and governance (p. 10) Governance // Business ethics (p. 44)	No critical concerns were communicated to the highest governance body during the reporting period.			
	2-17 Collective knowledge of the highest governance body	ESG strategy and governance (p. 10)				
	2-18 Evaluation of the performance of the highest governance body		The Administrative Board assesses the effectiveness of its work in due course. The results provide new inputs for its work.	2-18 b.	Confidentiality constraints	Our current policies classify this information as confidential and, therefore, we cannot disclose for the time being.
	2-19 Remuneration policies			2-19	Confidentiality constraints	Our current policies classify this information as confidential and, therefore, we cannot disclose for the time being.
	2-20 Process to determine remuneration			2-20	Confidentiality constraints	Our current policies classify this information as confidential and, therefore, we cannot disclose for the time being.
	2-21 Annual total compensation ratio			2-21	Information unavailable/incomplete	Ratio cannot be collected for internal reporting system reasons.
	2-22 Statement on sustainable development strategy	Letter from the management (p. 2)				
	2-23 Policy commitments	ESG strategy and governance (p. 7 ff) Environment (p. 16 ff) Social (p. 31 ff) Governance (p. 42 ff)				
	2-24 Embedding policy commitments	ESG strategy and governance (p. 7 ff) Environment (p. 16 ff) Social (p. 31 ff) Governance (p. 42 ff)				
	2-25 Processes to remediate negative impacts	ESG strategy and governance (p. 7 ff) Governance // Business ethics (p. 43 f)				
	2-26 Mechanisms for seeking advice and raising concerns	Governance // Business ethics (p. 43 f)				

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<b>General disclosures</b>						
<b>GRI 2: General Disclosures 2021</b>	2-27 Compliance with laws and regulations	ESG performance data // Business ethics (p. 53)	We have not identified any significant instances of non-compliance with laws and regulations during the reporting period.			
	2-28 Membership associations	Stakeholder engagement and materiality (p.11 ff) Memberships (p. 62)				
	2-29 Approach to stakeholder engagement	Stakeholder engagement and materiality (p. 11 ff)				
	2-30 Collective bargaining agreements	Employee well-being (p. 36)	In countries where a works council is available, all employees are represented by the respective works council, independently of whether they are covered by a collective bargaining agreements. We strive to provide all employees with the same working conditions and terms of employment irrespectively of whether they are covered by collective bargaining agreements.			
<b>Material topics</b>						
<b>GRI 3: Material Topics 2021</b>	3-1 Process to determine material topics	Stakeholder engagement and materiality (p. 13)				
	3-2 List of material topics	Stakeholder engagement and materiality (p. 14)				
<b>Anti-corruption</b>						
<b>GRI 3: Material Topics 2021</b>	3-3 Management of material topics	Stakeholder engagement and materiality (p. 12) Governance // Business ethics (p. 43 f)				
<b>GRI 205: Anticorruption 2016</b>	205-1 Operations assessed for risks related to corruption	Business ethics (p. 43 f)	A Compliance Risk Assessment was implemented for the headquarters in Germany, only. We did not identify any significant risks associated with corruption.	205-1a.	Information unavailable/incomplete	No disclosure of the total number and percentage of operations assessed for risks related to corruption, as this information is not fully available.
	205-2 Communication and training about anti-corruption policies and procedures	Business Ethics (p. 43 f) ESG performance data // Business ethics (p. 53)		205-2 a., b., c., d., e.	Information unavailable/incomplete	Business ethics performance data not broken down by employee category, governance body members and region as data cannot be collected in this way at present.
	205-3 Confirmed incidents of corruption and actions taken	Business Ethics (p. 43 f) ESG performance data // Business ethics (p. 53)				
<b>Materials</b>						
<b>GRI 3: Material Topics 2021</b>	3-3 Management of material topics	Stakeholder engagement and materiality (p. 12) Sustainable business operations (p. 17)	Stakeholder engagement activities in 2023 included e.g., ESG training for employees. Please refer to the paragraph "Sustainability trainings and certifications" in the Sustainability Report (p. 20).			

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<b>Material topics</b>						
<b>Materials</b>						
<b>GRI 301: Materials 2016</b>	301-1 Materials used by weight or volume	Sustainable business operations (p. 21) ESG accounting principles // Environmental performance (p. 49)		301-1	Information unavailable/ incomplete	Information cannot be disclosed in that way to date, as we do not collect quantitative data on this subject. The individual measures taken by the company are reported in the respective chapter.
	301-2 Recycled input materials used	Sustainable business operations (p. 20-21) ESG accounting principles // Environmental performance (p. 50)	In all our endeavors, we attempt to efficiently utilize materials and recycle as much as possible.	301-2	Information unavailable/ incomplete	Information cannot be disclosed in that way to date, as we do not collect quantitative data on this subject. The individual measures taken by the company are reported in the respective chapter.
<b>Energy</b>						
<b>GRI 3: Material Topics 2021</b>	3-3 Management of material topics	Stakeholder engagement and materiality (p. 12) Sustainable products and services (p. 22) Sustainable products and services // Alternative fuels (p. 25) Sustainable products and services // E-Mobility (p. 23)	Stakeholder engagement activities in 2023 included e.g., ESG training for employees and a DIN EN ISO 14001 surveillance audit at the headquarters in Germany.			
<b>GRI 302: Energy 2016</b>	302-1 Energy consumption within the organization	ESG performance data // Environment (p. 50)	Disclosure in kilowatt hours and not in gigajoules, as the company solely operates in the European market, and it makes more sense to collect data in this form.	302-1 c. iii & iv, 302-1 d.	Not applicable	Cooling consumption (302-1 c. iii and steam consumption (302-1 c. iv) is not relevant to us, which is why we do not collect such data. The indicator 302-1 d. is not relevant to us, which is why we do not collect data on energy sold.
	302-2 Energy consumption outside of the organization	Sustainable products and services (p. 22) ESG strategy and governance // Accelerating our ten ESG impact targets (p. 9)	Refers to DKV Mobility's Green Pledge: "By 2030, we want to support our customers in reducing the carbon intensity of their vehicle fleets by 30 percent as compared with 2019."  Measured as grams CO <sub>2</sub> e per kilowatt hour (kWh) from energy bought using our service cards.			
	302-3 Energy intensity	ESG performance data // Environment (p. 50)	The total energy intensity ratio is reported as the total energy consumption (in kWh) divided by total office space in square meters (m <sup>2</sup> ). Types of energy included in the energy intensity ratio are electricity and heating. The ratio uses energy consumption within the organization.			
	302-4 Reduction of energy consumption	ESG performance data // Environment (p. 50)	The basis for calculating reductions in energy consumption is the base year 2019. Types of energy included in the reductions are electricity and heating.  Disclosure in kilowatt hours and not in gigajoules, as the company solely operates in the European market, and it makes more sense to collect data in this form.			
	302-5 Reductions in energy requirements of products and services	Sustainable products and services (p. 26)	Refers to DKV Mobility's „Green Pledge“: "By 2030, we want to support our customers in reducing the carbon intensity of their vehicle fleets by 30 percent as compared with 2019."			

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<b>Material topics</b>							
<b>Water and effluents</b>							
<b>GRI 3: Material Topics 2021</b>	3-3 Management of material topics	Stakeholder engagement and materiality (p. 12) Sustainable business operations (p. 21)	Stakeholder engagement activities in 2023 included e.g., ESG training for employees and a DIN EN ISO 14001 surveillance audit at the headquarters in Germany.				
<b>GRI 303: Water and Effluents 2018</b>	303-1 Interactions with water as a shared resource	Sustainable business operations (p. 17, 20 f)		303-1 b., d.	Information unavailable/incomplete	This information is not available, as potential areas with water stress in the context of DKV Mobility's business model were not assessed.	
	303-2 Management of water discharge-related impacts			303-2	Information unavailable/incomplete	This indicator is not relevant to us, which is why we do not collect information and data on treated or un-treated wastewater that is discharged.	
	303-5 Water consumption	ESG performance data // Environment (p. 50)	Disclosure in cubic meters and not in megaliters, as cubic meters is the company's standard measuring unit for water.  303-5 c.: No water storage.	303-5 b.	Information unavailable/incomplete	This information is not available, as potential areas with water stress in the context of DKV Mobility's business model were not assessed.	
<b>Emissions</b>							
<b>GRI 3: Material Topics 2021</b>	3-3 Management of material topics	Stakeholder engagement and materiality (p. 12) Sustainable Business Operations (p. 18) Sustainable Products and Services (p. 22) Sustainable Products and Services // Toll (p. 27)	Stakeholder engagement activities in 2023 included e.g., a business flight challenge for employees and starting the process of developing science-based emissions reduction targets.				
<b>GRI 305: Emissions 2016</b>	305-1 Direct (Scope 1) GHG emissions	Sustainable business operations (p. 18) ESG performance data // Environment (p. 50) ESG accounting principles // OI Environmental performance (p. 54 f)		305-1 c.	Not applicable	This indicator is not relevant to us, which is why we do not collect data on biogenic CO <sub>2</sub> emissions.	
	305-2 Energy indirect (Scope 2) GHG emissions	Sustainable business operations (p. 18) ESG performance data // Environment (p. 50) ESG accounting principles // OI Environmental performance (p. 54 f)					
	305-3 Other indirect (Scope 3) GHG emissions	Sustainable business operations (p. 18) ESG performance data // Environment (p. 50) ESG accounting principles // OI Environmental performance (p. 54 f)			305-3 c.	Not applicable	This indicator is not relevant to us, which is why we do not collect data on biogenic CO <sub>2</sub> emissions.
	305-4 GHG emissions intensity	Sustainable business operations (p. 18) Sustainable products and services (p. 22) ESG performance data // Environment (p. 50) ESG accounting principles // OI Environmental performance (p. 54 f)					
	305-5 Reduction of GHG emissions	Sustainable business operations (p. 18) Sustainable products and services // Toll (p. 27) ESG performance data // Environment (p. 50) ESG accounting principles // OI Environmental performance (p. 54 f)					
	305-6 Emissions of ozone-depleting substances (ODS)					Not applicable	This indicator is not relevant to us. As a service provider, DKV Mobility's direct environmental impact is limited as we operate in an office environment which is why we do not collect data on Emissions of ozone-depleting substances (ODS).

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<b>Material topics</b>						
<b>Emissions</b>						
<b>GRI 305: Emissions 2016</b>	305-7 Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions				Not applicable	This indicator is not relevant to us. As a service provider, DKV Mobility's direct environmental impact is limited as we operate in an office environment which is why we do not collect data on nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions.
<b>Waste</b>						
<b>GRI 3: Material Topics 2021</b>	3-3 Management of material topics	Stakeholder engagement and materiality (p. 12) Sustainable business operations (p. 20)	Stakeholder engagement activities in 2023 included e.g., ESG training for employees and a DIN EN ISO 14001 surveillance audit at the headquarters in Germany.			
<b>GRI 306: Waste 2020</b>	306-1 Waste generation and significant waste-related impacts	Sustainable business operations (p. 20)	All reported impacts relate to waste generated in the organization's own activities.			
	306-2 Management of significant waste-related impacts	Sustainable business operations (p. 20)				
	306-3 Waste generated	ESG performance data // Environment (p. 50)		306-3 a.	Information unavailable/incomplete	No breakdown by composition of the waste as this information is not fully available
<b>Employment</b>						
<b>GRI 3: Material Topics 2021</b>	3-3 Management of material topics	Stakeholder engagement and materiality (p. 12) Employee well-being (p. 32)	Stakeholder engagement activities in 2023 included e.g., managing and strengthening the cooperation with the European Works Council and a Group Pulse Check.			
<b>GRI 401: Employment 2016</b>	401-1 New employee hires and employee turnover	ESG performance data // Social (Human Resources) (p. 51)		401-1 a., b.	Information unavailable/incomplete	No breakdown by region as this information is not fully available. No disclosure of the total number of employee turnover as our current policies classify this information as confidential and, therefore, we cannot disclose for the time being.
	401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees	Employee well-being (p. 32 f)	No differences between full-time and part-time employees. Temporary employees are not provided the full benefits package, but have access to single measures (e.g. flexible working hours, Mental Health Week). The definition used for "significant locations of operations" is "at the headquarters in Germany".			
	401-3 Parental leave	ESG performance data // Social (Human Resources) (p. 51)		401-3 a., c., d., e.	Information unavailable/incomplete	Not available, as we do not collect quantitative data in that way at present.
<b>Training and education</b>						
<b>GRI 3: Material Topics 2021</b>	3-3 Management of material topics	Stakeholder engagement and materiality (p. 12) Employee well-being (p. 32)	Stakeholder engagement activities in 2023 included e.g., continuing the Front Runners talent program and launching the new group-wide "Accelerate Leadership Program", which aims to strengthen the skills of our managers.			

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<b>Material topics</b>						
<b>Training and education</b>						
<b>GRI 404: Training and Education 2016</b>	404-1 Average hours of training per year per employee	Employee well-being (p. 34) ESG performance data // Social (Human Resources) (p. 52) ESG accounting principles // 02 Social performance (p. 57)		404-1 a ii.	Information unavailable/ incomplete	No break down by employee category, as this information is not fully available.
	404-2 Programs for upgrading employee skills and transition assistance programs	Employee well-being (p. 33)		404-2 b.	Information unavailable/ incomplete	This information is currently not centrally available.
	404-3 Percentage of employees receiving regular performance and career development reviews	Employee well-being (p. 33)	The new, mandatory target management system „DRIVE“ was launched for all DKV Mobility employees outside the sales area in February 2022. For the sales area a separate target management system applies. In 2023, around 1,500 DRIVE Development Dialogues were conducted, corresponding to a participation rate of 97 percent. We integrated six new entities in the DRIVE process in 2023.	404-3 a.	Information unavailable/ incomplete	No break down by employee category, as this information is not fully available.
<b>Diversity and equal opportunity</b>						
<b>GRI 3: Material Topics 2021</b>	3-3 Management of material topics	Stakeholder engagement and materiality (p. 12) Diversity, equity, and inclusion (p. 37)	Stakeholder engagement activities in 2023 included e.g., unconscious-bias trainings for our employees, celebrating a “Diversity Month” and assessment of gender-pay equity for employees at the headquarters in Germany and at various international entities.			
<b>GRI 405: Diversity and Equal Opportunity 2016</b>	405-1 Diversity of governance bodies and employees	ESG performance data // Social (Human Resources) (p. 51) ESG accounting principles // 02 Social performance (p. 57)	No separate disclosure for governance bodies, as the company’s reporting structure differentiates between “non-managerial employees” and “managers”.  The following age groups were used, as these were defined as the company’s standard reporting across all ESG Social (HR) Performance Data: - 16-30 years - 31-40 years - 41-50 years - 51+ years		Confidentiality constraints	No detailed break down of diversity of governance bodies (405-1 a.) as these indicators are not yet part of DKV Mobility Group’s disclosure KPI suite.
	405-2 Ratio of basic salary and remuneration of women to men				Confidentiality constraints	Our current policies classify this data as confidential and, therefore, we cannot disclose for the time being.
<b>Non-discrimination</b>						
<b>GRI 3: Material Topics 2021</b>	3-3 Management of material topics	Stakeholder engagement and materiality (p. 12) Diversity, equity, and inclusion (p. 37) Business ethics (p. 43)	Stakeholder engagement activities in 2023 included e.g., implementing local whistleblowing systems at subsidiaries with more than 50 employees and assessing gender-pay equity for employees at the headquarters in Germany and at various international entities.			
<b>GRI 406: Non- discrimination 2016</b>	406-1 Incidents of discrimination and corrective actions taken	ESG performance data // Governance // Business ethics (p. 53)	We have not identified any incidents of discrimination in the reporting period.			



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<b>Material topics</b>						
Customer privacy						
<b>GRI 3: Material Topics 2021</b>	3-3 Management of material topics	Stakeholder engagement and materiality (p. 12) Data ethics (p. 45)				
<b>GRI 418: Customer Privacy 2016</b>	418-1 Substantiated complaints concerning breaches of customer privacy and losses of customer data	Data ethics (p. 45) ESG performance data // Governance // Business ethics (p. 53)				

**Topics that are important to us, but which are not material topics for DKV Mobility within the meaning of the GRI. This step is intended to further increase the transparency of our non-financial reporting.**

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Procurement practices						
<b>GRI 204: Procurement Practices 2016</b>	204-1 Proportion of spending on local suppliers	ESG performance data // Governance // Sustainable procurement (p. 53) ESG accounting principles // O3 Governance performance (p. 59)				